# Drivers of Cost & Price for Dredging

An Introduction to Some of the Factors Affecting Price For the Non-Contractor

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- 1. Anticipated Contractor Costs
- 2. Perceived Risk
- 3. Market Conditions

#### 1. Anticipated Contractor Costs

- Mobilization Cost
  - Fixed Cost, higher quantities drive mob cost per yard down
- Daily Cost
  - Equipment Capital Cost Recovery (Capex, Recovery Period, Days/yr)
  - Labor, Fuel, Maint & Wear, Overheads
- Daily Estimated Production: Pay cubic yards per day
  - Unit Cost = Daily Cost (\$/day) / Estimated Daily Production (pay cys/day) = \$/cy
  - > Ex: \$75,000 per day divided by 7,500 cys/day = \$10/cy
  - > Ex: \$75,000 per day divided by 3,250 cys/day = \$20/cy

#### 2. Perceived Risk

#### 3. Market Conditions

#### 1. Anticipated Contractor Costs

### 2. Perceived Risk

- o Production Variation (Estimated vs. Actual)
  - o Soils Data, other information to reduce uncertainty
- o Re-Work
- o Unanticipated Non-Recoverable Costs
  - Delays
  - Equipment Damage
  - ➤ Third Party Claims
  - ➤ Permit Compliance Risk, environmental incidents

#### 3. Market Conditions

- 1. Anticipated Contractor Costs
- 2. Perceived Risk
- 3. Market Conditions
  - Bid History
  - The Level of Competition
    - Location and Availability of Competitor Equipment
    - Competitors Estimated Cost
  - Last Step Mark-up (Profit)

# Impact of Anticipated Utilization

Scenaio	o 1- Positive Outlook		Scenario 2- Un	Scenario 2- Uncertain Outlook	
Capital Equipment Newbuild Cost	\$35,000,000		\$35,000,000		
Capital Recovery Period	20 yr		5 )	yr	
Cost of Money	7%		7%		
Annual Capital Cost	\$2,600,000		\$6,600,000	_	
Anticipated Average Annual Op Days	200		120	_	
Daily Capital Cost Allocation	\$13,000	12%	\$55,000	35%	
Labor	\$25,000	24%	\$25,000	16%	
Fuel, Maint & Wear	\$35,000	33%	\$35,000	22%	
Field Overhead	\$10,000	9%	\$10,000	6%	
Home Office Overhead	\$12,450	12%	\$18,750	12%	
Profit	\$10,000	9%	\$14,000	9%	
Total Daily Cost	\$105,450	100%	\$157,750	100%	
Expected Production	7,500 (	cys/day	7,500	cys/day	
Unit Price	\$14	<u> </u>	\$21 150%		

# How Owners, Planners & Designers Can Reduce Their Dredging Costs

- Reduce Contractor Cost
  - o Pursue Lowest Cost Disposal Options In Permitting Phase
  - o Maximize Contractors Production Rate
    - Cut Geometry (Productive Available Dig Face-AM)
    - > Avoid Workhour and Work Window Restrictions
  - Consistent and Dependable Equipment Types Required
- Reduce Contractors Perceived Risk
  - Applying Dependable & Consistent Measurement, Payment and Acceptance Terms
  - Insist on Permit Expectations that are Achievable
- 3. Maximize Competition
  - Avoid Restrictions on Equipment Type
  - Avoid Set-Asides

# **Potentially Avoidable Drivers of Dredging Cost Increases**

- 1. Poor Cut Geometry (chasing very low dig face)
- 2. Inconsistent and Uncertain Disposal Schemes Driving Varying Equipment Requirements year to year
- 3. Uncertainty in regard to future equipment requirements and available workload
- 4. Work Windows
- 5. Upland Disposal (as compared to upland beneficial reuse)
- 6. Uncertainty in regard to achievability of permit requirements
- 7. Uncertainty in measurement / payment / acceptance criteria
- 8. Limiting Equipment Types
- 9. Limiting competition via SB set aside.

# **Recent Examples of Expensive Dredging**

# I. 70,000 cubic yards of upland disposal

- > \$120 per cubic yard (total cost +/- \$9 million)
- UXO screening to one inch (on limited landside footprint)
- ➤ Disposal at for profit landfill, competing with municipal garbage disposal (>\$60/cy in tipping fees)

# II. 200,000 cubic yards of Maintenance Material

- >\$31 per cubic yard overall...with mob (total cost > 6 million)
- ➤ In-Water Disposal Site 60 nautical miles away
- > 87,000 cys above grade over 3.5 million ft2 (Less than 0.7 ft avg req'd face)
- ➤ Requires ABS Load-Lined Barges but competition limited by SB set aside.

## **Take Aways**

- 1. Owners and Stakeholders Can Influence Dredging Prices
- 2. Confidence in the Out-year Requirements Facilitates the Investment that Leads to Greater Efficiency and Competition
- 3. Windows are Expensive (reducing annual operating days)
- 4. Promote clarity in achievable, measurable, enforceable and necessary Requirements
- 5. Use tools like advance maintenance templates to forestall dredging until a productive cut is available.
- 6. Maximize Competition by avoiding windows, set-asides and equipment type restrictions.